# TFBank

# 4<sup>th</sup> Quarter 2018

**RESULT PRESENTATION** 



# **HIGHLIGHTS JANUARY – DECEMBER 2018**

- Record high loan book growth, +41%
- Operating profit 250 MSEK\*, +30%
- Best in class return on equity, 34,5%\*
- Proposed dividend of SEK 2.30 per share for 2018
- New tier 1 capital instrument, 100 MSEK
  - Avarda rolled out its solution Checkout+
- 300,000 new customers



# TFBank

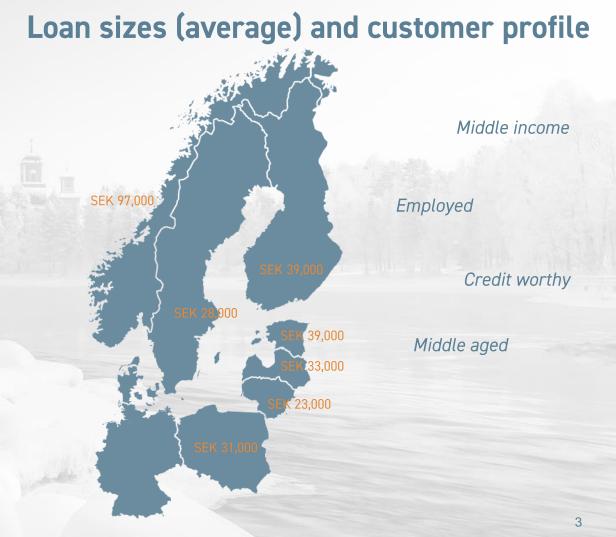
\* including items affecting comparability, 20 MSEK

# CONSUMER LENDING DIVERSIFIED GRANULATED PORTFOLIO

### At a glance

TFBank

- 78 % of the loan portfolio
- Unsecured consumer loans
- Marketed trough direct channels, own data base and external partners
- Tenor of loans are typically between 12 and 60 months
- Estimated average maturity of ~24 months
- Average loan size on book of SEK ~44,000
- Welcomed 8,000 new customers in Q4



# ECOMMERCE SOLUTIONS NEXT GENERATION PAYMENT SOLUTIONS

### At a glance

TFBank

- Large technology investments in recent years to build a best-in-class white label checkout solution with CRM functionality for online retailers – Avarda Checkout+
  - Serving many strong consumer brands in Sweden and Finland; roll-out in Norway and additional markets to come
- Strong momentum and growth in the segment accelerated by Avarda's progress
- Credit cards offered in Norway and Germany with solid development

### **Key metrics**



Amount outstanding SEK 983 million (31 Dec 2018)

Loan portfolio growth +65% (Q4'18 vs Q4'17)

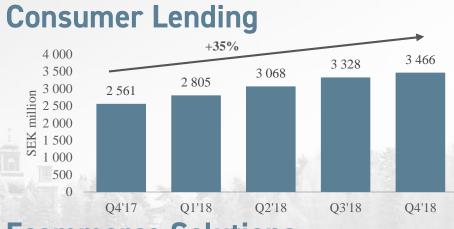
- Growth through three different brands, TF Bank, Avarda and BB Bank
- Soft launch of credit cards in Germany
- Long-term relationships with Nordic merchants
- Strategy to become one of the leading providers in the Nordic region
- Solid development in the credit card business
- Welcomed 89,000 customers in Q4 and 270,000 in 2018

## **STRONG LOAN BOOK GROWTH**



**TF Bank Group** 

#### Co



### **Ecommerce Solutions**



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# GROWTH AND DIVERSIFICATION ACCORDING TO PLAN

<u>Norway</u> Loan book SEK 1,375m (31%) Change 12M'18: +53 % *Strong growth* 

Sweden Loan book SEK 662m (15%) Change 12M'18: +6% Focus on profitability Finland Loan book SEK 1,196m (27%) Change 12M'18: +31% Profitability and steady growth

<u>Baltics</u> Loan book SEK 806m (18%) Change 12M'18: +101% Steady growth and profitability

Poland Loan book SEK 371m (8%) Change 12M'18: +32% Strong growth in ecommerce segment

## Q4-2018: KPIs IN LINE WITH PLAN

### **Operating income**



#### Income Q4-18 vs. Q4-17, +29%

TFBank

- Strong momentum in Norway and the Baltics
- Growth in Norway lowers margin

### **Operating expenses**



- Expenses Q4-18 vs. Q4-17, +34%
  - "Investments" to utilize growth opportunities
  - Average number of employees 150 (116)

#### Net loan losses



- Losses Q4-18 vs Q4-17, +19%
  - Loan book growth 41%
  - Growth in Norway lowers ratio

## **HIGHER GROWTH FOR OPERATING PROFIT**



\* excluding items affecting comparability, 20 MSEK

Derating profit Q4 2018 vs. Q4 2017 +29%\*

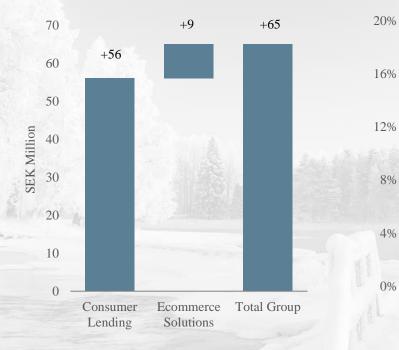
- Main drivers: Higher income and lower loss ratio
- Excluding items affecting comparability, +20 MSEK

+29%\*

- Bridge operating profit and earnings per share
  - Operating profit
  - Tier 1 capital holders -6%
  - Minority interests -2%
  - = Earnings per share +21%\*
- Earnings per share rolling 12 months 8.01\* (8.75)

# Q4 2018 - KPIs PER SEGMENT

### **Operating profit**



- Consumer Lending +12 % vs Q4-2017

TFBank

- Positive trend for Ecommerce Solutions

12,1%

**Risk-adjusted margin** 

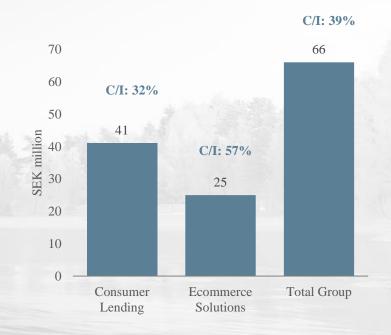
Consumer Ecommerce Total Group Lending Solutions

13,4%

12,4%

- Lower risk-adjusted margin for Consumer Lending
- Ecommerce Solutions positively impacted by seasonal effects

### **Operating expenses**



- Low C/I ratio for Consumer Lending
- Higher volume improves Ecommerce Solutions

# DIVERSIFIED FUNDING AND STRONG LIQUIDITY POSITION

#### 6 0 4 4 6 0 4 4 6 0 0 0 Shares Other liabilities Loans to credit institutions Liquidity 1 1 4 9 reserve Deposits Germany 1 685 5 000 Cash at central banks 226 70 Treasury bills 4 000 noillin 3 000 1 5 1 9 Deposits Sweden SEK 4 4 4 9 Loans to the public Deposits Norway 1 306 2 000 Deposits Finland 1 000 Tier 2 capital 99 AT1 capital 100 Equity 627

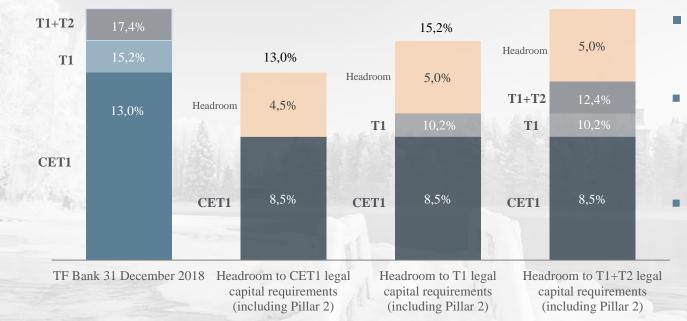
#### **Assets and liabilities**

TFBank

# Cost-efficient funding from diversified retail deposits

- Germany (SEK 1.7 billion)
- Sweden (SEK 1.5 billion)
- Norway (SEK 1.3 billion)
- Finland (SEK 0.6 billion)
- Strong liquidity position
  - Liquidity reserve 29% of deposits
  - Supports further loan book growth
- Tier 1 capital issued in June
  - SEK 100 million

## **DIVERSIFIED CAPITAL STRUCTURE**



Significant headroom to all legal capital requirements (incl. Pillar 2)<sup>1)</sup>

Own funds include full year profit and proposed dividend payout of SEK 2.30 per share

 Internal target: 2.5 % above legal capital requirements (incl. Pillar 2)<sup>1)</sup>

1) The Pillar 2 requirement should be covered by capital split similarly as for the Pillar 1 requirement, i.e. the Pillar 2 requirement of 1.0 % is split as follows: CET1 capital 0.7 %, T1 capital 0.8 % and total capital 1.0 %.

17,4%



## **LOOKING AHEAD**

- Continue to leverage on the platform in Consumer lending
- Continued expansion in Ecommerce solutions
- Norway presents an even better opportunity for increased market share in consumer loans
- Protecting margins in the Swedish and Finnish market for consumer loans
- The German card program is progressing and we will be able to give a more firm view in second half of the year
- Baltics is developing well and Lithuania expected to make a positive contribution by Q4-19



# Q&A Session



# APPENDIX



# **CORPORATE PROFILE**

### **Our Products**

Operating with modern and scalable infrastructure offering our retail customers online consumer loans, deposits and credit cards. For retailers we offer leading ecommerce and brick-and-mortar payment solutions

### **Our DNA**

We aim to deliver effortless banking to our customers by being reliable, responsible and straightforward in our dealings with them

### **Our Geographical footprint**

We serve customers in the Nordics and around the Baltic sea

#### The investment case

We operate in carefully selected niches where we can leverage on our platform and expertise to deliver attractive and sustainable risk adjusted growing returns

# LONG TRACK RECORD OF PROFITABLE GROWTH

# Long experience and proven business model

- 30 years+ experience from consumer finance industry
- Highly profitable core markets with proven model for geographical expansion into new high-growth markets
- Two complementary business segments in consumer loans and payments

# Strong track record on growth and profitability



# **FINANCIAL TARGETS**

Growth

TF Bank aims to achieve earnings per share of at least 14.50 SEK in 2020

Efficiency

TF Bank aims to achieve a cost/income ratio of below 35% in 2020

**Capital structure** 

All capital ratios shall exceed the legal requirement (including pillar 2) by at least 2.5% points

**Dividend policy** 

Distribute surplus capital relative to the capital target and the bank's capital planning



### **Board of Directors**



Mari Thjømøe Chairman of the Board since 2018 Board member since 2017

Current commitments: Chairman: ThjømøeKranen AS, Seilsport Maritimt Forlag AS Deputy chairman: Norconsult AS Board member: Tryg A/S, Hafslund E-CO AS, Scatec Solar ASA, SINTEF Resarch Institute, Nordic Mining ASA, ice ASA



Charlotta Björnberg-Paul Board member since 2017 Current commitments:

Deputy chairman: Saxo Oy Board member: Paptic Ltd, GuardianX Technologies Inc Co-founder: Superskills Entrepenuer; Anki Rugs



#### **Tone Bjørnov** Board member since 2015

#### **Current commitments:**

Chairman: Filmparken AS, Storyline Studios AS, Norsk Film Kostyme AS, Board member: BB Bank ASA, Aqua Bio Technology ASA, Sparebankstiftelsen Bien, Guard Automation AS, Guard Electro AS, Omsorgsbygg Oslo KF



John Brehmer Board member since 2010

Current commitments: Chairman: Mederion AB, Tiberon AB, Zebware AB Board member; Consortio Fashion Holding AB, TFB Holding AB



Bertil Larsson Board member since 2007

Current commitments: Chairman: LåsTeam Sverige AB, Minso Solutions AB, Aktiebolaget Borås Tidning, AB Effektiv Board member: Conpera AB, Tore G Wärenstams stiftelse, Gota Media AB, BRF Asplyckan , Kyrkesunds Båthamnsförening



#### Mattias Carlsson Board member since 2008

#### **Current commitments:**

**Chairman:** Smedslättens Tennisbanor Aktiebolag, Qred AB, BB Bank ASA

**Board member:** Avarda AB, Avarda Oy, Tronstad Consulting



### **EXECUTIVE MANAGEMENT TEAM**



#### Mattias Carlsson CEO

Education: MSc, Engineering Physics, Uppsala University.

Current commitments: BB Bank ASA (chairman of the board), Avarda AB (board member), Avarda Oy (board member), Smedslättens Tennisbanor Aktiebolag (chairman), Qred AB (chairman), and Tronstad Consulting AB (board member).



#### **Mikael Meomuttel** CFO, Deputy CEO and Head of Investor Relations

Education: MSc, Business/Economics and Finance, University of Borås/University of Gothenburg.

At TF Bank since 2009, 2014 deputy CEO and from 2018 also the Group's Head of IR. Previously, among other things, been Financial Controller at Consortio Fashion Group AB (CFG).

Current commitments: Avarda AB (board member)



#### Espen Johannesen Head of Consumer Lending

Education: Executive M.B.A Management control Norwegian School of Economics (NHH), Bachelor of economics, Business BI Norwegian School of Management

At BB Bank since 2010.



#### **Mikael Johansson** Head of Ecommerce Solutions

Education: MSc Business Administration and Matemathics Stockholms universitet

With the Group since 2016 as CEO of Avarda. Previously, among other things, at GE Commercial Finance and as CEO of Santander Consumer Bank Sweden.

Current commitments: Svenska Bilhandlare AB (chairman) and Sticklinge Management AB (alternate member)



### Head of countries and functions <sup>1)</sup>



#### Vilma Sool Regional manager Baltics

Head of Estonia 10 years of experience in the consumer finance sector established and led **Bigbank Swedish** branch.



Extensive consumer finance experience in Finland within operations management, credit risk and digital marketing. With TF Bank since 2013.



#### Juris Pūce Head of Latvia

Before joining TF Bank in 2016, worked for seven years in Bigbank, serving as country manager in Latvia and Spain and in various positions with credit management services provider Creditreform.

#### **Björn Skytt** CIO

systems.







#### Wojciech Drozd Head of Poland

Sales leader with 20+ vears of extensive consumer finance and retail banking experience from GE Money Bank Poland and Bank BPH.

finance sector.

Karin Zandrén Head of Sweden

with GE Money as

Marketing Manager.

Online Sales &

With TF Bank since 2009. More than 10+ years in the consumer Previously worked at Citibank as Lending Product Manager and



**Krzysztof Blach** Credit Manager

Credit Risk Manager with 15 years of experience in retail banking sector. Worked for GE Money Bank and BPH Bank in Poland holding various positions and for KBC Group across Europe.



end of 2018, worked for 2 years in Mokilizingas as Head of Projects and prior to that as a project and product manager of Consumer Loans. Led development of various financial service related IT solutions.

<sup>1)</sup> Excluding Espen Johannesen, Head of Norway, as he is also the Head of Consumer Lending and consequently a member of the Executive Management Team as shown on p. 19.





## Contact

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