# TFBank

## 3rd QUARTER 2016

**RESULT PRESENTATION** 



### This is TF Bank







### TF Bank facilitates financial transactions for consumers

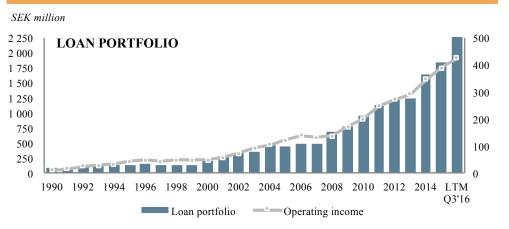
#### Long experience and proven business model

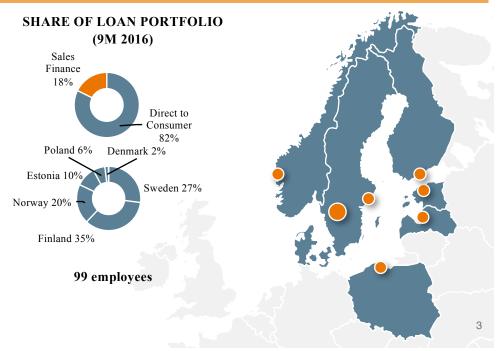
- More than 25 years experience from consumer finance industry
- Business model combining growth with best-in-class returns
- Highly profitable core markets with proven model for geographical expansion into new high-growth markets
- Over 1 million active customers

**TFBank** 

- Two complementary business segments
  - Direct to Consumer (consumer loans & credit cards)
  - Sales Finance (payment solutions to merchants)

#### Strong track record on growth and profitability



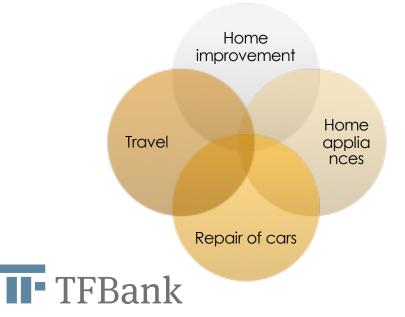


#### Geographically well diversified

### Direct to Consumer - Diversified Granulated Portfolio

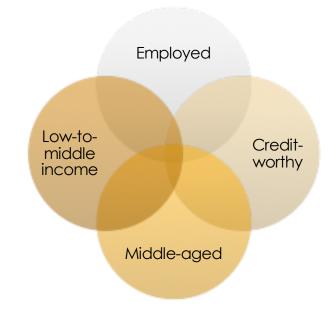
#### Product overview and use of proceeds

- Consumer loans up to SEK 45,000-300,000 depending on market
- Marketed through internal channels and external partners
- Average loan on book of SEK ~25,000 with estimated average maturity of ~18 months
- Tenor of loans are typically between 12 and 60 months



#### oan sizes and customer profile

SEK	Average size (per Sep '16)	Max size
$\bigcirc$	~24,000	50,000
$\bigoplus$	~80,000	~300,000
	~23,000	~55,000
	~19,000	~45,000
$\overline{\mathbf{i}}$	~16,000	~100,000

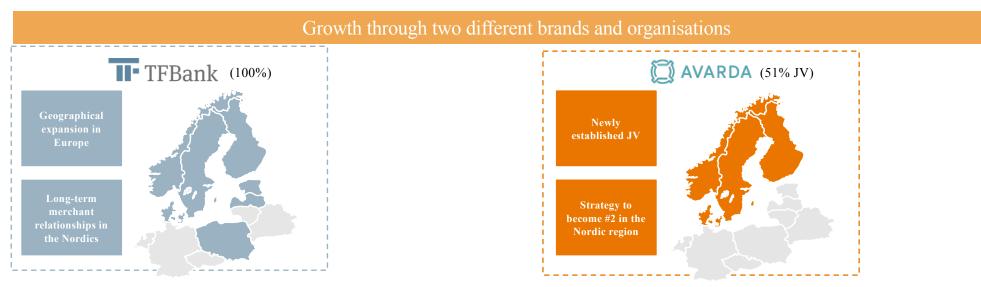


### Sales Finance – Drives new lending and builds database

#### Product overview

- The Sales Finance segment enables merchants to offer financing solutions to their customers
- TF Bank offers reliable and attractive white-label solutions, enabling merchant to use branded invoices
- Invoice payment time of 30-50 days and instalment plans for up to 36 months
- Average loan amount of SEK ~1,500







### On track to deliver on long term targets

1)

Attributable to shareholders of the parent company

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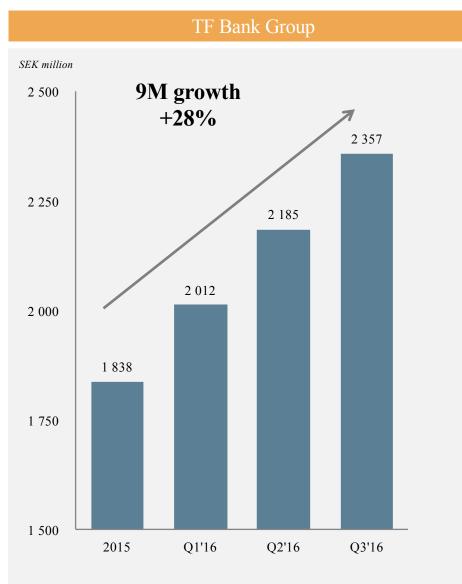
• Record high organic loan book growth LOAN BOOK +28%**GROWTH** (30 Sep vs. 31 Dec) • Strong net profit growth NET PROFIT  $+16.1^{1}$ GROWTH (9M'16 vs 9M '15) • Maintained cost efficiency (C/I ratio) 38.1% C/I RATIO • Strong capital base TOTAL CAPITAL 18.6% RATIO (30 Sep '16)

**9M 2016 ON TRACK** 

### Strong loan book growth driven by Direct to Consumer

1 2 5 0

2015



TFBank



#### Direct to Consumer segment



Q2'16

Q3'16

Q1'16



### Strong growth outside of Sweden

Country	Loan book gro	owth in MSEK (sh	are of group)	Comments
$\bigcirc$	Q4'15 660	Q3'16 830 (35%)	Growth during 9M +26%	• Continued strong growth in both segments
$\bigcirc$	Q4'15 655	Q3'16 640 (27%)	Growth during 9M -2%	<ul><li>Maintained position</li><li>Focus on profitability</li></ul>
	Q4'15 228	Q3'16 477 (20%)	Growth during 9M +109%	<ul><li>Strong growth in BB Finans</li><li>Application for bank licence in process.</li></ul>
	Q4'15 174	Q3'16 225 (10%)	Growth during 9M +29%	• Stable portfolio development and credit quality
$\bigcirc$	Q4'15 85	Q3'16 145 (6%)	Growth during 9M +70%	• Strong growth with focus on credit quality

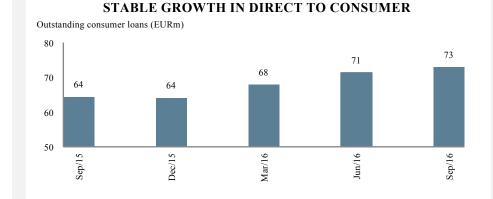


### Finland: The pillar of our geographic community

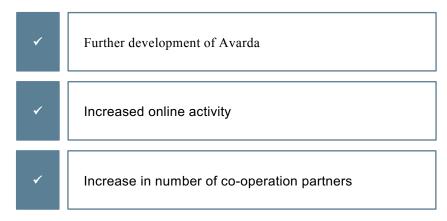
#### Product development

- Efficient and innovative online presence
- Enhanced cross-sell activities
- Better segmentation of portfolio to identify and activate best customers
- Improvement of origination with new external data sources

#### Continued strong business development



#### MORE TO COME – STRATEGIC ROADMAP IN FINLAND



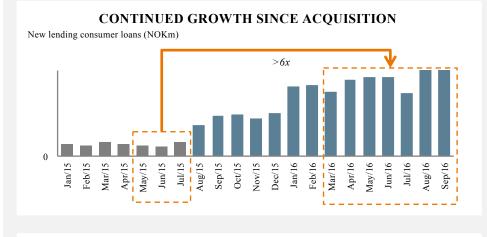


### Norway: Converting experience into growth and success

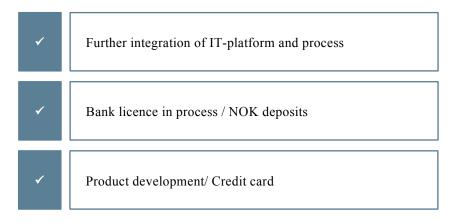
#### Recent activities

- Increased new lending leading to continued loan book growth
- Stable credit quality based on many years of experience as credit institution
- Lower margins combined with lower credit losses compared to rest of the Group due to business mix

#### Strong momentum – with more to come



#### MORE TO COME – STRATEGIC ROADMAP IN NORWAY





### Poland: Careful growth in a potentially huge market

#### Credit risk managed and quality assured

• Continual improvement of internally developed scorecards with improved performance

• New credit bureaus implemented in real time

Continued IT development of Polish Sales
Finance offering

#### Loan portfolio growth following validation of model

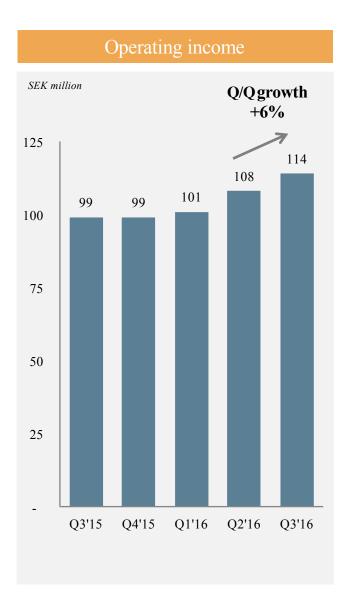


#### MORE TO COME – STRATEGIC ROADMAP IN POLAND

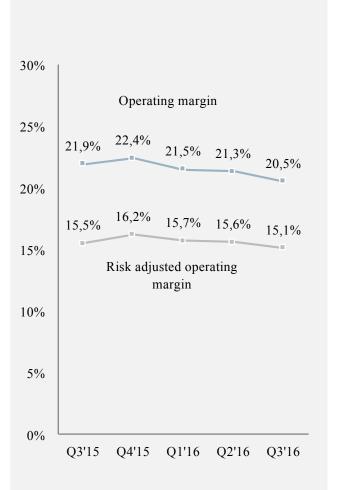
- Focus on scorecard and increasing approval rates
  - Focus on new Sales Finance partners
  - Focus on IT solutions before manual solutions



### Increased operating income and strong margins



#### Operating income margins



- Operating income +6% compared to previous quarter
- Operating income Q3 2016 vs. Q3 2015 + 15.6%
- Operating income margin decreasing mostly due to;
  - Growth in Norway (lower margins)
  - Higher interest expenses due to subordinated loan
  - Strong growth in loan book (interest income lag)
- Risk-adjusted margins (adjusted for net loan losses) relatively stable



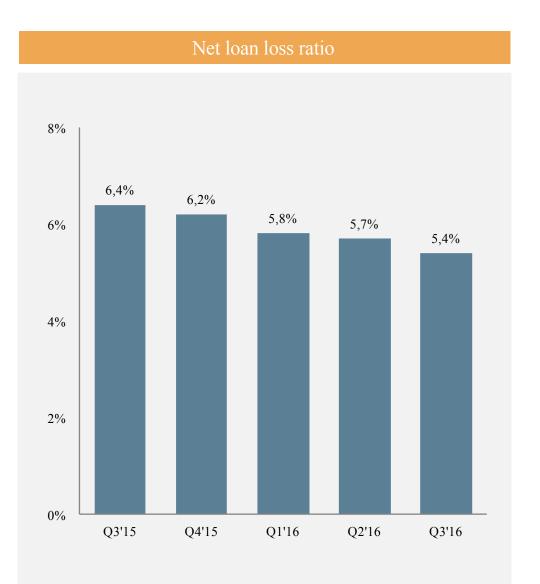
### Lean and cost focused organization



- Operational expenses (OPEX) stabilized in Q3'16 and Cost/Income (C/I) ratio decreased
- Positive seasonal effect in Q3'16
- C/I-ratio peaked in Q4'15
  - "Investments" affecting Q4'15
    - IT investments in Poland and Norway
    - Increased OPEX
- C/I-ratio excluding Avarda 33.3% in Q3'16



### Net loan loss ratio continues to decrease



- Clean balance sheet policy
  - Non Performing Loans are generally sold on forward flow basis after approx.72 days
- Net loan loss ratio continue to decrease, driven by;
  - Strong growth in Norway
  - Improving credit risk management processes for new markets
  - Strong growth in loan book (net loan losses lag)
  - Positive seasonal effect in Q3'16



### Increased operating profit



#### Comments

• Operating profit +23.4% Q3'16 vs Q3'15

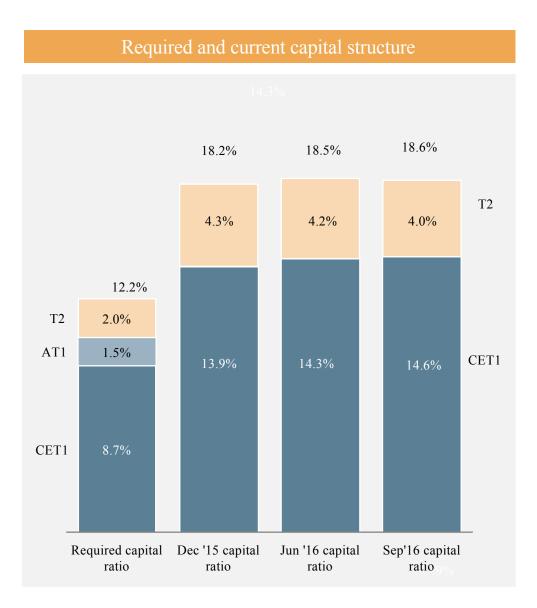
• Strong Q3'16

- High growth in operating income
- Stable operating expenses
- Decreasing net loan loss ratio
- Positive seasonal effects
- "Investments" affecting Q4'15
  - IT investments in Poland and Norway
  - Increased OPEX due to more employees
- On track to deliver on financial target, EPS 20%

1) Attributable to shareholders of the parent company excluding items affecting comparability

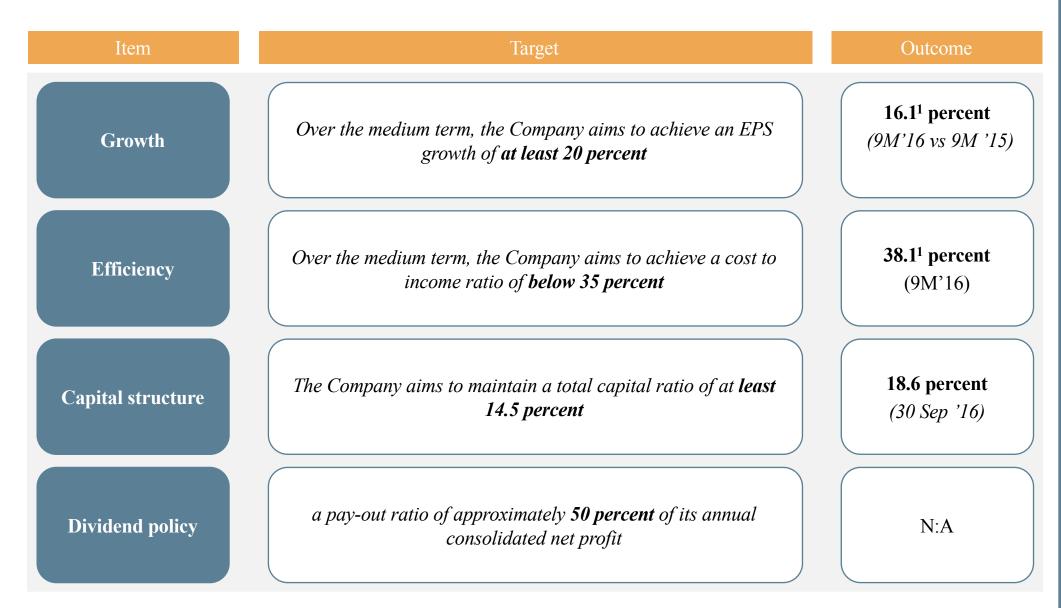


### Strong capital position to support further growth



- Strong CET1 ratio of 14.6% and total capital ratio of 18.6%
- Significant headroom to legal requirements
- Objective is to maintain a total capital ratio of at least 14.5%

### On track to deliver on financial targets



Note: Medium term defined as 3-5 years 1) Excluding items affecting comparability

**TFBank** 

### Summary January-September 2016





### On track to deliver

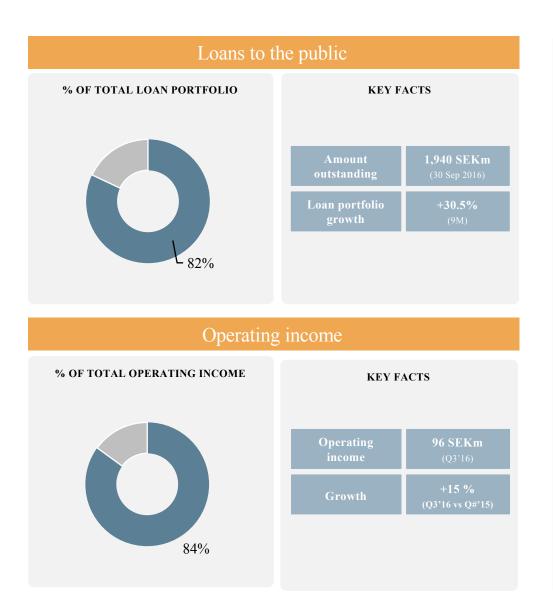


**Q&A** Session





### Direct to consumer overview

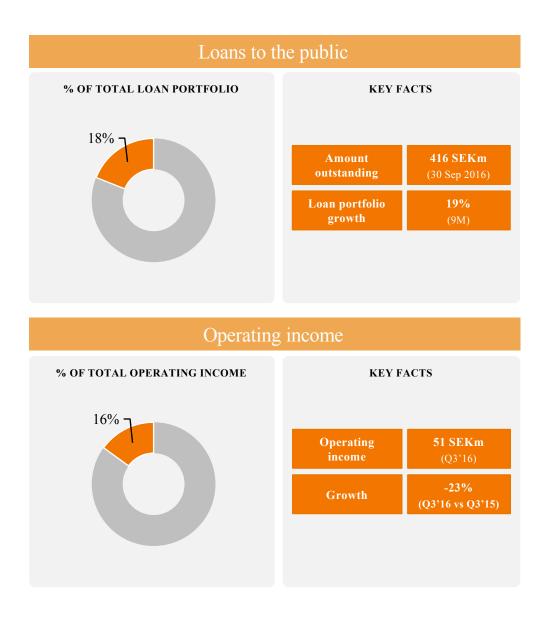


TFBank

- Consumer loans
- Focus on highly profitable small- to mid-sized consumer loans
- Distribution through own database, websites and credit intermediaries
- Loans to the public in Direct to Consumer increased by 30.5% the first 9 months of 2016 and growth remained strong in Norway, Finland and Poland, where much focus has been in the past year
- The Group's progress in Norway has led to BB Finans applying to the Norwegian FSA (Finanstilsynet) for a banking license, which will eventually allow the company to finance itself through deposits and offer the Group further diversified its funding

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### Sales Finance overview



- Enables retailers to offer an attractive financing solution to their customers
- Payment solution based on invoices that customer can choose to convert into a credit (instalment loan)
- Merchant friendly white label invoice solution
- Development of Avarda as # 2 Sales Finance provider in the Nordics



### **TF Bank team**



#### Declan Mac Guinness CEO

With TF Bank since 2012

Previous experience: CEO of Carlson Fonder AB and Compliance Officer for DNB Asset Management. Also a guest lecturer at Stockholm University for the last fifteen years



**Mikael Meomuttel** CFO and Deputy CEO

With TF Bank since 2006

Previous experience: Financial Controller at Consortio Fashion Group AB (CFG), one of the Nordic region's leading groups in distance commerce and e-commerce



#### **Wojciech Drozd** Head of Poland

With TF Bank since 2014

Previous experience: Sales leader with more than 15 years of extensive consumer finance and retail banking experience. Worked for GE Money & BPH Bank in Poland



#### Espen Johannesen Head of Norway and CEO BB Finans

With TF Bank since 2015

Previous experience: Six years of experience within the Norwegian consumer finance market





Jonas Wedin Head of Sales Finance

Johannes Rintaniemi

Direct to Consumer

With TF Bank since 2011

Head of Finland and Head of

Previous experience: Worked in consumer credit,

credit risk management and portfolio quality at

Ferratum Group. GE Money, Santander **Consumer Finance and Citibank** 

With TF Bank since 2013 Previous experience: Worked at ICA Banken, ICA AB and SP Technical Research Institute of Sweden as project leader and team leader

#### Karin Zandren Head of Sweden

With TF Bank since 2009

Previous experience: More than 10 years in the consumer finance sector . Previously worked with Citibank as Lending Product Manager and with GE Money as Online Sales & Marketing Manager

#### Vilma Sool Head of Estonia With TF Bank since 2014

Previous experience: Head of division for private customer deposits in German, Austrian and Dutch market at Bigbank and established the Bigbank AS Swedish branch



**Björn Skytt** CIO



Previous experience: Worked as integration manager for ICA Banken and prior to that as project manager and system manager for SKF's financial and treasury systems



Sture Stølen Head of Investor Relations

With TF Bank since 2015

Previous experience: Head of Investor Relations at SAS Group, senior advisor at Fogel & Partners, senior advisor and partner at Wildeco and a director of Forex Bank



**Krzysztof Blach** Credit Manager

With TF Bank since 2015

Previous experience: 12 years of experience within credit risk management. Worked for GE Money Bank in Poland as Head of Consumer Risk Management



CEO Avarda

With Avarda since 2016

Previous experience: Various roles within Risk, Marketing & Business Development and CEO/MD at GE Commercial Finance, Santander **Consumer Bank** 





### Strong Governance through experienced Board



Mattias Carlsson Chairman of the Board since 2015, Board member since 2008

Current commitments: TFB Service OU, Board member, BB Finans AS, Board member, Avarda AB, Board member, Avarda Oy, Board member

Dependent of the company and its management



**Thomas Grahn** Board member since 2010

Previous appointments include the Swedish Financial Supervisory Authority

Independent of the company, its management and of major shareholders



**Tone Bjørnov** Board member since 2015

Current commitments: Filmparken AS, chairman, BB Finans AS, Board member, ABG Sundal Collier ASA, Board member, ABG Sundal Collier Holding ASA, Board member, Bank 1 Oslo Akershus AS, Board member, Valutacorp AS, Board member, Norsk Film Kostyme AS, chairmanm Aqua Bio Technology ASA, Board member Intex Resources ASA, Board member

Independent of the company, its management and major shareholders



#### John Brehmer Board member since 2010

Current commitments: TFB Holding AB, Board member, Zebware AB, chairman, Tiberon AB, chairman, Mederion AB, chairman, Consortio Fashion Holding AB, Board member

Independent of the company and its management. Dependent of major shareholders



#### **Bertil Larsson** Board member since 2007

Current commitments: Board member, Lås Team Sverige AB, chairman, Minso Solutions AB, chairman, Conpera AB, Board member Minso Holding AB, chairman, Aktiebolaget Borås Tidning, chairman, Tore G Wärenstams stiftelse, Board member, Swedebridge AB, chairman Gota Media AB, Board member Effektiv Bemanning AB, chairman. Brf Asplyckan. Board member

Independent of the company, its management and of major shareholders



#### Paul Källenius

Board member since 2007

Current commitments: TFB Holding AB, chairman, Consortio Fashion Group AB, chairman, Halens A, Board member, New Bubbleroom Sweden AB, Board member, Urbanista AB, Board member, Nordiska Hypoteksförmedlingen AB, Board member, Consortio Fashion Holding AB, chairman

Independent of the company and its management. Dependent of major shareholders



#### Lars Wollung

Board member since 2015

Current commitments: IFS, chairman, Tieto, Board member, northern Alliance Group, chairman, DLaboratory, Board member, Bambora, Board member

Independent of the company, its management and major shareholders



# CONTACTS



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www.tfbankgroup.com

