# TFBank//

# 2nd QUARTER 2016 RESULT PRESENTATION

TF B

Nasdaq

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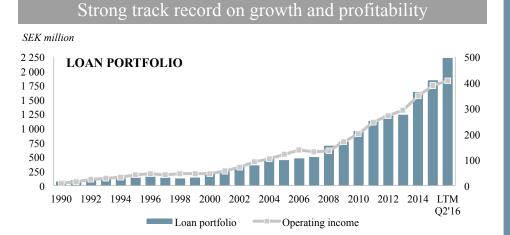
### TF BANK IN SUMMARY

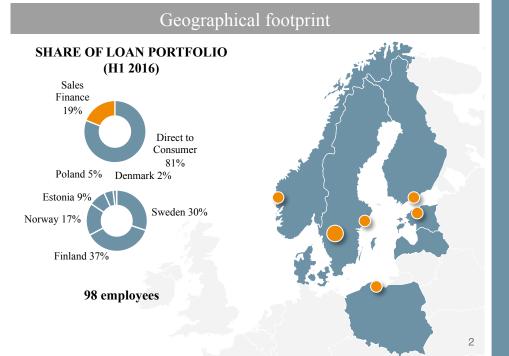
#### Overview

- >25 years experience from consumer finance industry
- Business model combining growth with best-in-class returns
- Highly profitable core markets with proven model for geographical expansion into new high-growth markets
- Two complementary business segments

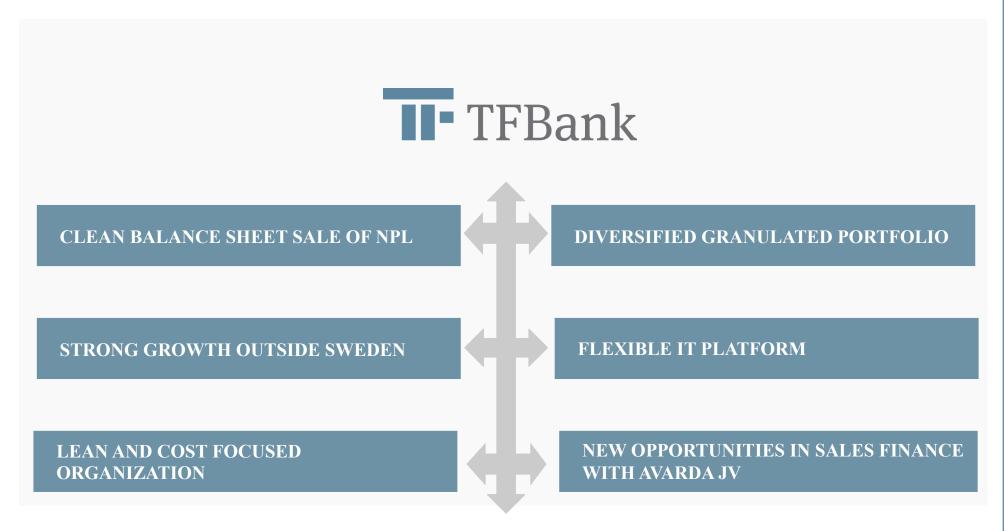
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- Direct to Consumer (consumer loans & credit cards)
- Sales Finance (payment solutions to merchants)





### TF BANK KEY COMPETITIVE ADVANTAGES





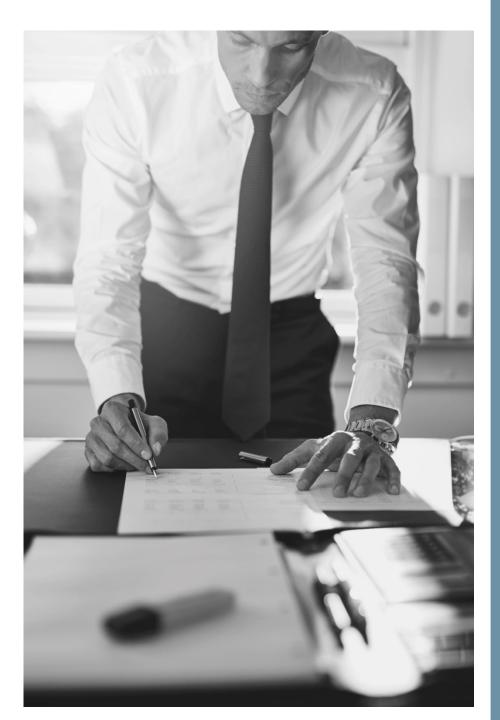
### IMPORTANT EVENTS

- Listing at Nasdaq Stockholm in June
  - Strong interest
  - 800+ new shareholders
- BB Finans applied for bank licence
  - Diversify funding source
  - Expected approval during 2016
- Significant activity level in Avarda
  - Strong long book growth

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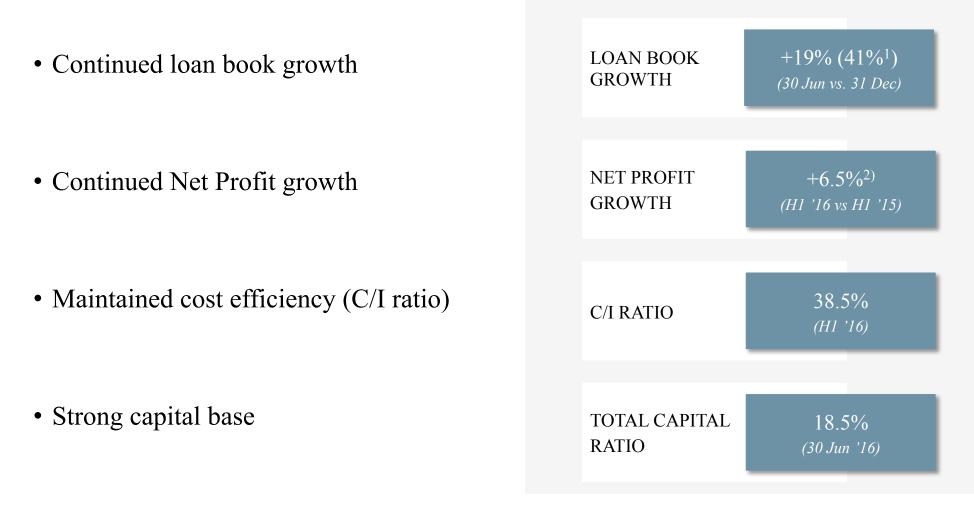
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- Significant new businesses in pipeline



### ON TRACK TO DELIVER ON LONG TERM TARGETS

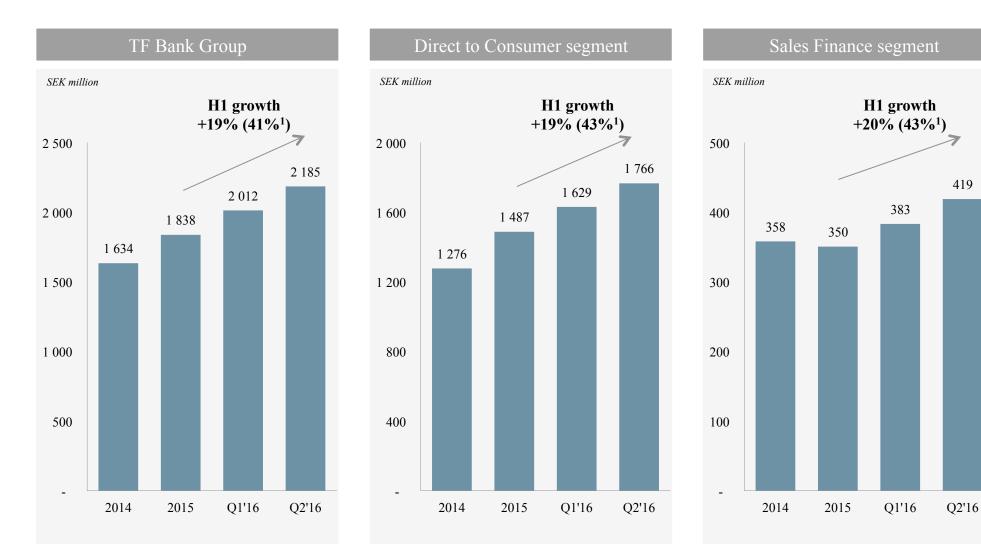
H1 2016 ON TRACK



Annualised (compounding half-year figures)
 Attributable to shareholders of the parent company



### STRONG LOAN BOOK GROWTH IN BOTH SEGMENTS



1) Annualised (compounding half-year figures)



### GROWTH DRIVEN BY NORWAY, FINLAND AND POLAND

Country	Loan book growth			Comments
	Q4'15 660	Q2'16 811	Growth during H1 +23%	• Continued strong growth in both segments
$\bigcirc$	Q4'15 655	Q2'16 646	Growth during H1 -1.1%	<ul> <li>Goal to maintain loan book growth on track</li> </ul>
	Q4'15 228	Q2'16 377	Growth during H1 +65%	<ul><li>Strong growth in BB Finans</li><li>Application for bank licence in process.</li></ul>
	Q4'15 174	Q2'16 198	Growth during H1 +14%	Stable development
$\bigcirc$	Q4'15 85	Q2'16 115	Growth during H1 +35%	• Careful growth with strong credit quality

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### NORWAY IS GAINING MOMENTUM

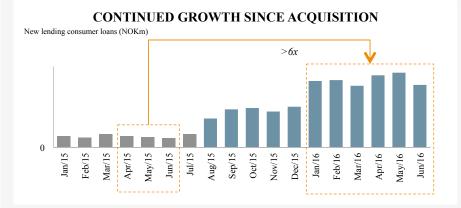
# Recent activities

• IT platform in place

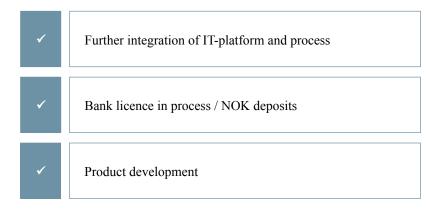
• Continued controlled growth

• Stable credit quality

Strong momentum – with more to come



#### MORE TO COME – STRATEGIC ROADMAP IN NORWAY





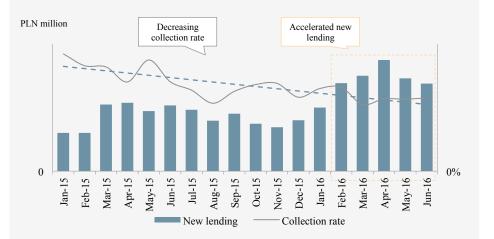
### POLAND IS DEVELOPING WELL

#### Low risk market entry strategy

- Scoring models tested and validated
- Approval rates maintained at low levels
- Increased number of marketing channels

• Carefully tested business model and concept

#### Loan portfolio growth following validation of model

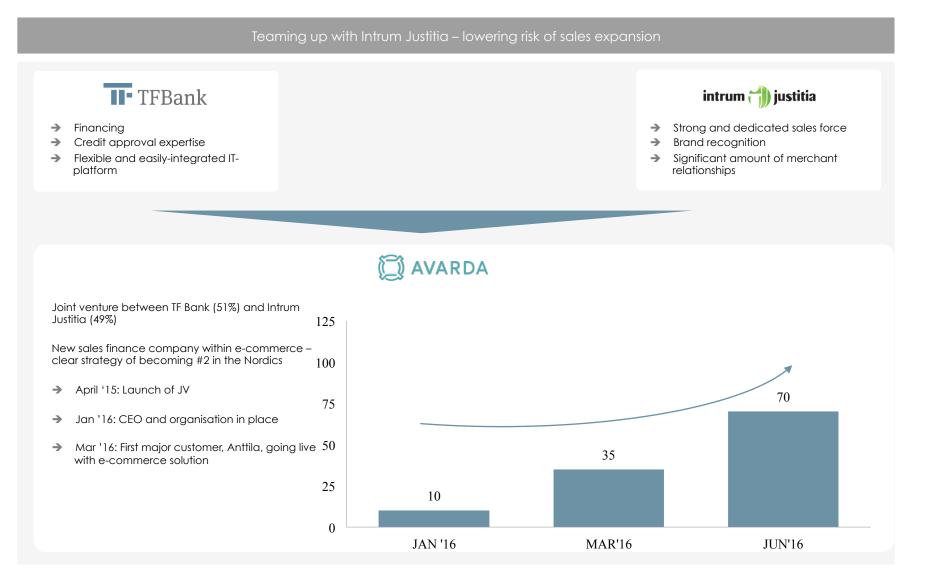


**RECENT STEPS TAKEN IN POLAND** 



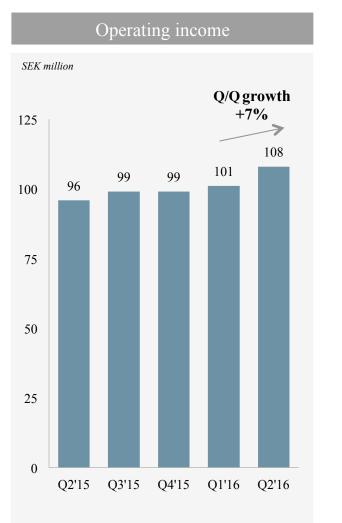


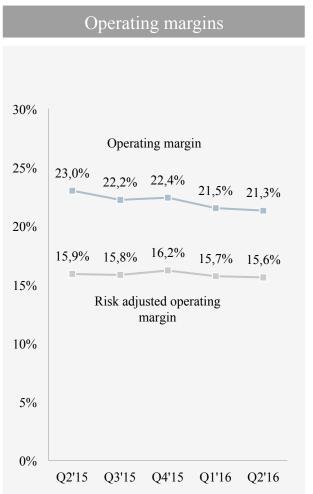
### FURTHER DEVELOPMENT IN AVARDA





### INCREASED OPERATING INCOME AND STABLE MARGINS



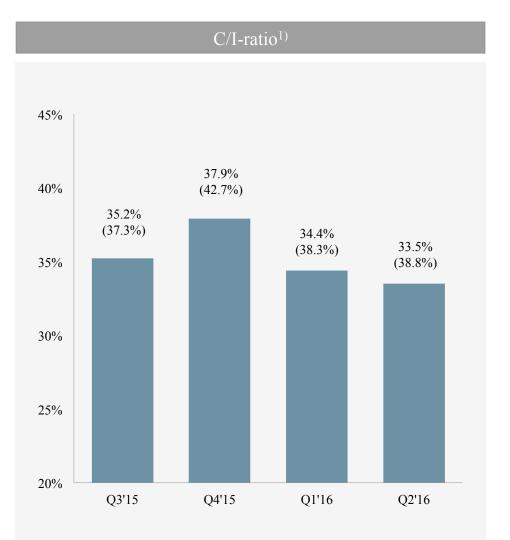


#### Comments

- Operating income +7% compared to previous quarter
- Operating income Q2 2016 vs. Q2 2015 +13%
- Operating income margin decreasing due to;
  - Strong growth in loan book (interest lag)
  - Sales Finance (lower margins)
  - Growth in Norway (lower margins)
- Risk-adjusted (adjusted for net loan losses) margins stable



### COST-INCOME DEVELOPMENT ON TRACK



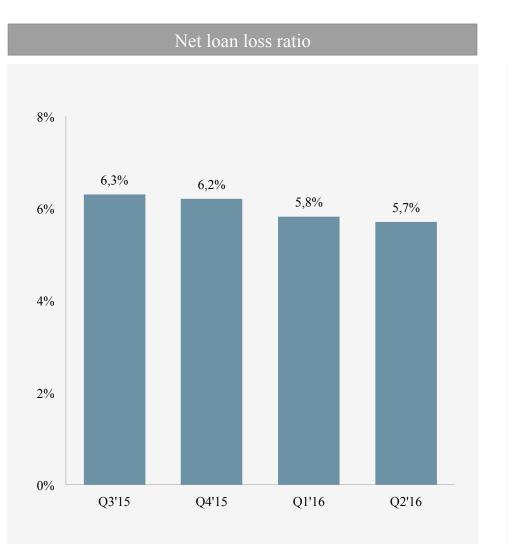
#### Comments

- Increasing operating expenses (amount) following growth of operations
- C/I-ratio peaked in Q4/15 due to expansion in Norway and Poland as well as investments in IT
- C/I-ratio continues to decrease during Q1 and Q2/16, adjusted for Avarda which is in a start-up phase

1) Excluding items affecting comparability and Avarda (in start-up phase)



### DECREASING NET LOAN LOSS LEVELS

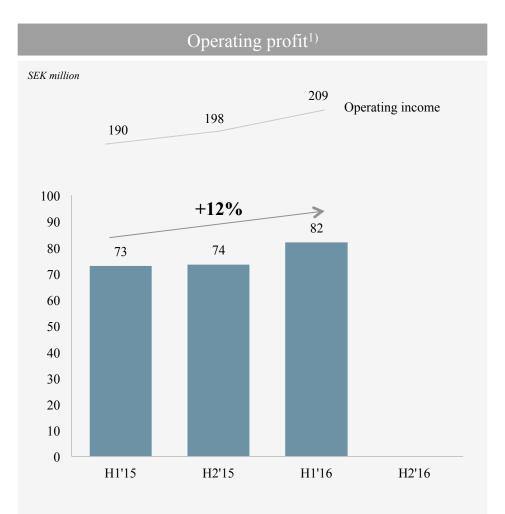


#### Comments

- Clean balance sheet policy
  - Non Performing Loans are generally sold on forward flow basis after approx. 72 days
- Net loan loss ratio continue to decrease, driven by;
  - Improving credit risk management processes for new markets
  - Strong growth in Norway



### INCREASED OPERATING PROFIT



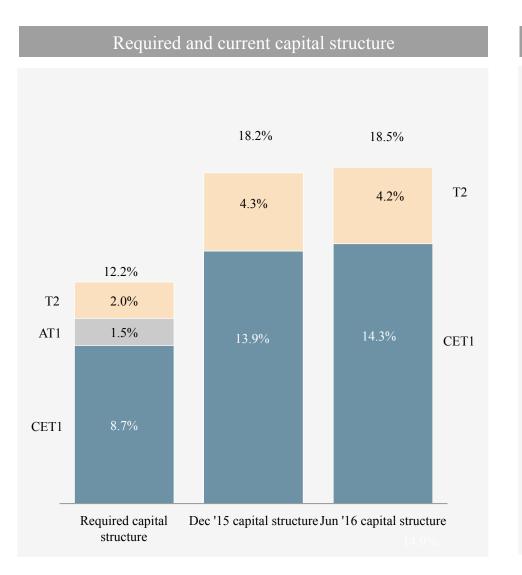
#### Comments

- Operating profit +12% H1/16 vs H1/15
- "Investments" affecting H2/15
  - Acquisition costs for BB Finans
  - IT Investments in Poland and Norway
  - Increased OPEX due to more employees
- Strong growth potential due to loan book momentum in Q1 and Q2/16 and maintained cost efficiency

1) Excluding items affecting comparability and Avarda (in start-up phase)



### CONTINUED STRONG CAPITAL POSITION



#### Comments

- Strong CET1 ratio of 14.3% and total capital ratio of 18.5%
  - Significant headroom to legal capital requirements
  - Objective is to maintain a total capital ratio of at least 14.5%



### ON TRACK TO DELIVER ON FINANCIAL TARGETS

Item	Target	Outcome
Growth	Over the medium term, the Company aims to achieve an EPS growth of <b>at least 20 percent</b>	<b>11.0<sup>1</sup> percent</b> (H1 '16 vs H1 '15)
Efficiency	Over the medium term, the Company aims to achieve a cost to income ratio of <b>below 35 percent</b>	<b>33.5<sup>1</sup> percent</b> (H1'16)
Capital structure	The Company aims to maintain a total capital ratio of at <b>least</b> 14.5 percent	<b>18.5 percent</b> (30 Jun '16)
Dividend policy	a pay-out ratio of approximately <b>50 percent</b> of its annual consolidated net profit	n.a.



Note: Medium term defined as 3-5 years 1) Excluding Avarda (in start-up phase) and items affecting comparability

### SUMMARY H1 2016





#### On track to deliver









### DIRECT TO CONSUMER OVERVIEW



- Consumer loans and credit cards
- Focus on highly profitable small- to mid-sized consumer loans
- Distribution through own database, websites and credit intermediaries
- Loans to the public in Direct to Consumer increased by 19% in the first half 2016 and growth remained strong in Norway, Finland and Poland, where much focus has been in the past year
- The Group's progress in Norway has led to BB Finance has applied for a banking license by the Financial Supervisory Authority, which will eventually allow the company to finance itself through deposits and offer the Group further diversified its funding



### SALES FINANCE OVERVIEW



- Enables retailers to offer an attractive financing solution to their customers
- Payment solution based on invoices that customer can choose to convert into a credit (instalment loan)
- Merchant friendly white label invoice solution
- Loan receivables within Sales Finance increased by 20 % in the first half 2016 mainly driven by volumes coming through Avarda



### THE TF BANK TEAM



#### **Declan Mac Guinness** CEO

With TF Bank since 2012

Previous experience: CEO of Carlson Fonder AB and Compliance Officer for DNB Asset Management. Also a guest lecturer at Stockholm University for the last fifteen years



#### Mikael Meomuttel CFO and Deputy CEO

With TF Bank since 2006

Previous experience: Financial Controller at Consortio Fashion Group AB (CFG), one of the Nordic region's leading groups in distance commerce and e-commerce



# R

Head of Poland
With TF Bank since 2014

Espen Johannesen

With TF Bank since 2015

Finans

**Wojciech Drozd** 

Previous experience: Sales leader with more than 15 years of extensive consumer finance and retail banking experience. Worked for **GE Money & BPH Bank** in Poland

Head of Norway and CEO BB

Previous experience: Six years of experience within

the Norwegian consumer finance market







Vilma Sool

Johannes Rintaniemi

Direct to Consumer

With TF Bank since 2011

Jonas Wedin

With TF Bank since 2013

Karin Zandren

Head of Sweden

With TF Bank since 2009

Head of Sales Finance

as project leader and team leader

Head of Finland and Head of

Previous experience: Worked in consumer credit,

Previous experience: Worked at ICA Banken, ICA

AB and SP Technical Research Institute of Sweden

Previous experience: More than 10 years in the

consumer finance sector . Previously worked with

GE Money as Online Sales & Marketing Manager

Citibank as Lending Product Manager and with

credit risk management and portfolio quality at

Ferratum Group. GE Money, Santander Consumer Finance and Citibank

#### Vilma Sool Head of Estonia

With TF Bank since 2014

Previous experience: Head of division for private customer deposits in German, Austrian and Dutch market at **Bigbank** and established the Bigbank AS Swedish branch



#### **Björn Skytt** CIO

#### With TF Bank since 2010

Previous experience: Worked as integration manager for ICA Banken and prior to that as project manager and system manager for SKF's financial and treasury systems



**Sture Stølen** *Head of Investor Relations* 

With TF Bank since 2015

Previous experience: Head of Investor Relations at SAS Group, senior advisor at Fogel & Partners, senior advisor and partner at Wildeco and a director of Forex Bank



#### **Krzysztof Blach** *Credit Manager*

With TF Bank since 2015

Previous experience: 12 years of experience within credit risk management. Worked for GE Money Bank in Poland as Head of Consumer Risk Management



#### **Mikael Johansson** *CEO Avarda*

With Avarda since 2016

Previous experience: Various roles within Risk, Marketing & Business Development and CEO/MD at GE Commercial Finance, Santander Consumer Bank

Head of countries and



### STRONG GOVERNANCE THROUGH EXPERIENCED BOARD OF DIRECTORS



Mattias Carlsson Chairman of the Board since 2015, Board member since 2008

Current commitments: TFB Service OU, Board member, BB Finans AS, Board member, Avarda AB, Board member, Avarda Oy, Board member

Dependent of the company and its management



**Thomas Grahn** *Board member since 2010* 

Previous appointments include the Swedish Financial Supervisory Authority

Independent of the company, its management and of major shareholders



**Tone Bjørnov** Board member since 2015

Current commitments: Filmparken AS, chairman, BB Finans AS, Board member, ABG Sundal Collier ASA, Board member, ABG Sundal Collier Holding ASA, Board member, Bank 1 Oslo Akershus AS, Board member, Valutacorp AS, Board member, Norsk Film Kostyme AS, chairmanm Aqua Bio Technology ASA, Board member Intex Resources ASA, Board member

Independent of the company, its management and major shareholders



#### John Brehmer Board member since 2010

Current commitments: TFB Holding AB, Board member, Zebware AB, chairman, Tiberon AB, chairman, Mederion AB, chairman, Consortio Fashion Holding AB, Board member

Independent of the company and its management. Dependent of major shareholders



#### **Bertil Larsson** *Board member since 2007*

Current commitments: Board member, LåsTeam Sverige AB, chairman, Minso Solutions AB, chairman, Conpera AB, Board member Minso Holding AB, chairman, Aktiebolaget Borås Tidning, chairman, Tore G Wärenstams stiftelse, Board member, Swedebridge AB, chairman Gota Media AB, Board member Effektiv Bemanning AB, chairman, Brf Asplyckan, Board member

Independent of the company, its management and of major shareholders

Lars Wollung Board member since 2015

Current commitments: IFS, chairman, Tieto, Board member, northern Alliance Group, chairman, DLaboratory, Board member, Bambora, Board member

Independent of the company, its management and major shareholders



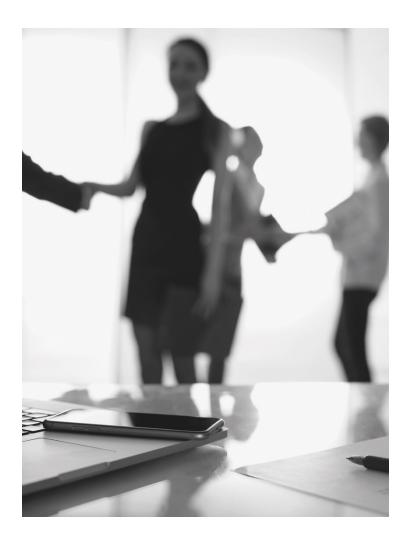
#### **Paul Källenius** Board member since 2007

Current commitments: TFB Holding AB, chairman, Consortio Fashion Group AB, chairman, Halens A, Board member, New Bubbleroom Sweden AB, Board member, Urbanista AB, Board member, Nordiska Hypoteksförmedlingen AB, Board member, Consortio Fashion Holding AB, chairman

Independent of the company and its management. Dependent of major shareholders



## CONTACTS



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